





ANNUAL FINANCIAL CALENDAR

JAN

- Budget process begins
- Sales Tax Withholding report
- 1099's
- Fed financial grant reporting
- W2
- Old pension actuary

JUL

- Fed financial grant reporting

- and verified in **ERP**

FEB

- **Development** and review of budget draft
- INDOT funds
- Annual local Govt Financial survey
- WC simulated pension

data collection

INDOT funding

Tri-annual Union

application

contract

MAR

- Old pension plan audit begins
- First budget look to TARC Board

APR

- · Second draft to **TARC Board**
- **Board budget** approval
- Fed financial grant reporting
- Ann public employment payroll survey

MAY

- Audit prep midterm review
- · Submit budget to Metro Lou and Council
- FTA Tri-annual review

JUN

- Special Purpose **Govt Entity** (SPGE) amendments
- Submit budget to Commonwealth

AUG

- Annual audit NTD reporting
- SPGE budget
- Year end financial closure
- Budget entered

 NTD reporting begins

SEP

- WC renewal
- SPGE actuals
- · Uniform, shoe and tool payroll

OCT

- NTD annual report submission
- Fed financial grant reporting

NOV

 Budget preliminary process begins

DEC

- **Budget** preliminary process continues (dept books and forms)
- Year end payroll forms



TARC CURRENT FUNDING SOURCES

- Mass Transit Trust Fund (MTTF)
- Federal Funds
- Fare Revenue / Passenger Fares
- State Funds from Indiana and Kentucky
- Bus Advertising (revenue from shelters goes to Metro Louisville)





FEDERAL FUNDS BIPARTISAN INFRASTRUCTURE LAW (BIL) "TRANSPORTATION AUTHORIZATION BILL"

FORMULA ~\$19M ANNUAL

- Formula (Sections 5307 & 5339a)
- Flex Funds: Congestion Mitigation and Air Quality (CMAQ); Surface Transportation Block Grant (STBG) via KIPDA
- Subject to annual appropriations
- Matched 80/20% federal / non-federal
- From the Highway Trust Fund
- Based on formula: revenue miles, population, population x population density, bus passenger miles x bus passenger miles/operating cost
- Used for: Bus replacement, Facility rehabilitation, OR Capital Eligible Expense Reimbursement
 - Non Fixed Route ADA Paratransit
 - Capital Cost of Contracting
 - Capital Cost of Maintenance

DISCRETIONARY / COMPETITIVE

- Bus and Bus Facilities (5339b)
- Low or No Emission Vehicles (5339c)
- Paratransit Services Beyond ADA minimums (5310)
- Capital Investment Grants (5309)
- BUILD, RAISE, TIGER, etc.
- Varies from year to year
- Capital projects
- Used for specific purpose
- Matched 80/20 (or higher non-federal)



STATE FUNDING

KENTUCKY

- From the General Fund and Kentucky Transportation Cabinet (KyTC)
- Amount varies from year to year based on budget
- Could allow for a 10% match (nonfederal share)
- Not dedicated, no formula
- Some federal funds channeled through the state like CMAQ

INDIANA

- From Indiana Department of Transportation (INDOT)
- Approximately \$1.2 M annually
- May vary based on Public Mass Transportation Fund (PMTF) via general fund
- TARCs calculation is based on performance and the PMTF formula:
 - using fiscal and operating data compiled from each recipient's Annual Report for the previous three calendar years.

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\frac{SystemPassengers}{SystemOp.Expense} \times SystemPassengers \\ \sum_{iroup} \left[ \frac{SystemPassengers}{SystemOp.Expense} \right] \times SystemPassengers \\ \end{bmatrix} \times IndicatorPercentage
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TRANSIT INDUSTRY OUTLOOK

TOP PUBLIC TRANSPORTATION ISSUES

- Benefits from B.I.L.
- Project delivery process
- Electrification, emissions
- Labor shortages
- Inadequate technology
- Local funds, fiscal cliffs projected shortfall of \$39.3 billion through 2023
- Changed commuting patterns, mix of ridership recovery and service cuts
- Local issues, houseless, street engagement, crime





TARC OUTLOOK

TOP ISSUES AND OPPORTUNITIES

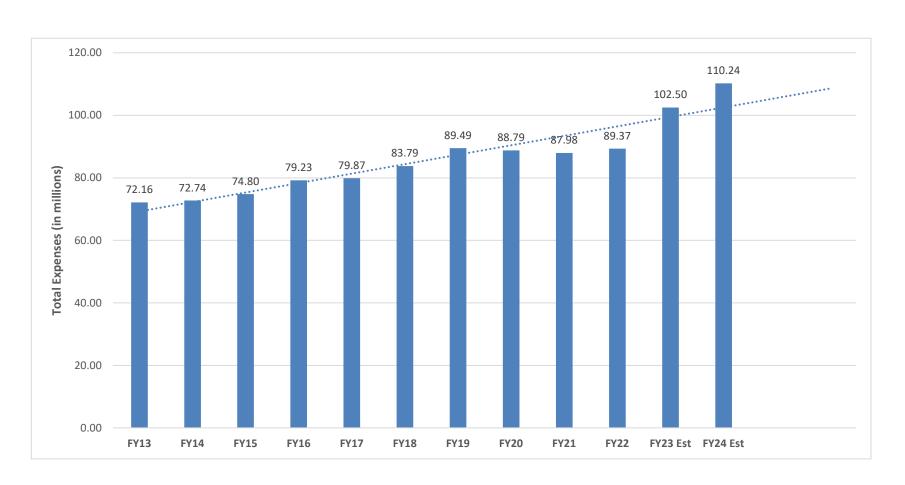
- Funding, local and state
- Opportunities from the B.I.L.
- Project delivery process
- Electrification, emissions
- Labor shortages
- Inadequate technology
- Changed commuting patterns, mix of ridership recovery and service cuts
- Local issues, houseless, street engagement, crime





TOTAL EXPENSES OVER TEN YEARS

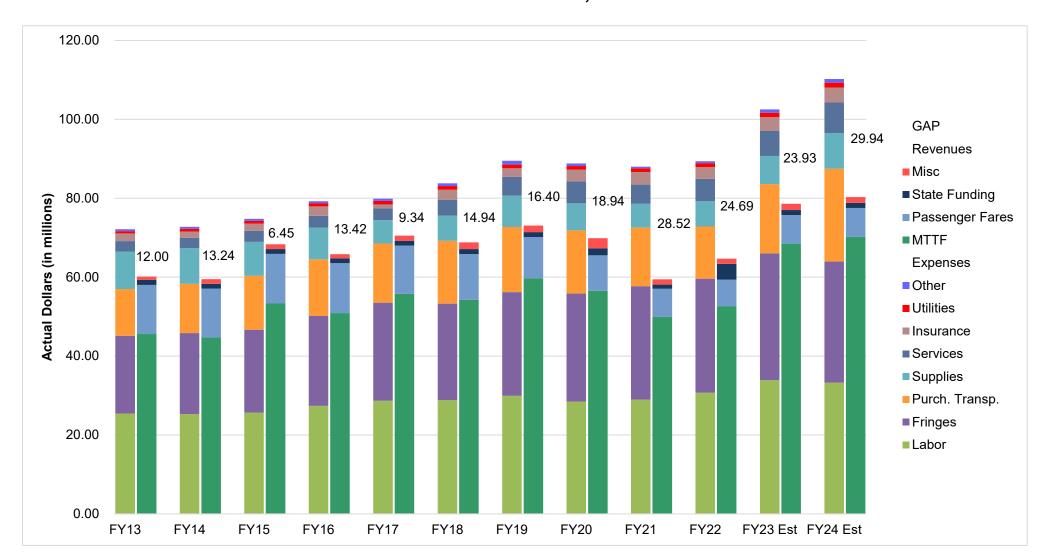
EXPENSES CONTINUE TO INCREASE- MAINLY WAGES, FUEL, & PURCHASED TRANSPORTATION





REVENUES AND EXPENSES OVER 10 YEARS

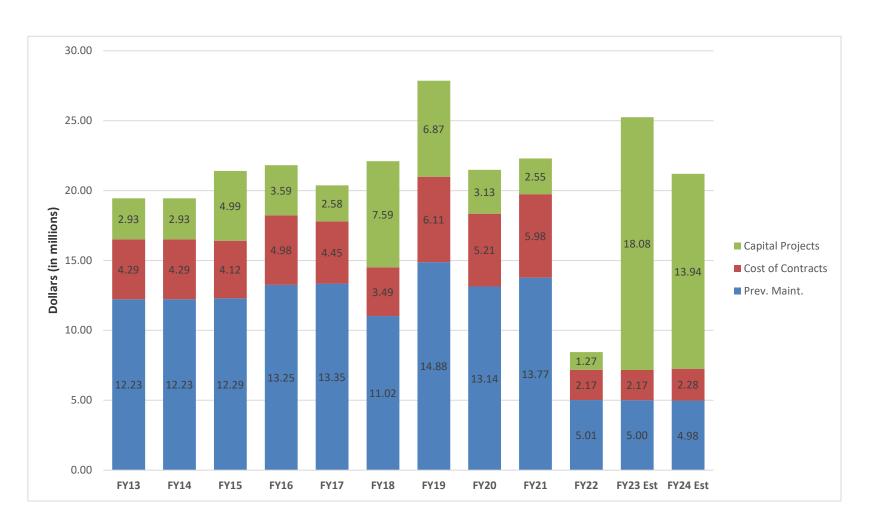
GAP IS FUNDED THROUGH FEDERAL FORMULA FUNDS, MTTF BALANCE & COVID FUNDS





FEDERAL FUNDS USED FOR OPERATIONS & CAPITAL

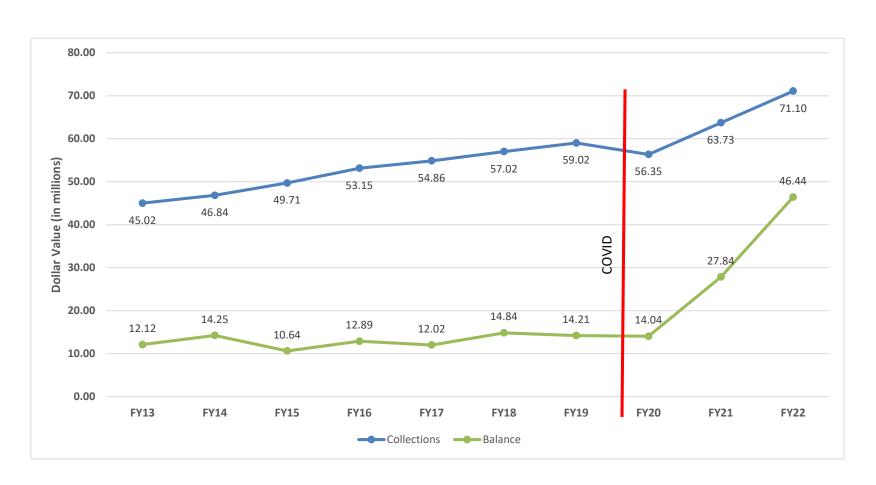
SHIFTING IN USE OF CAPITAL FUNDS USED FOR OPERATIONS





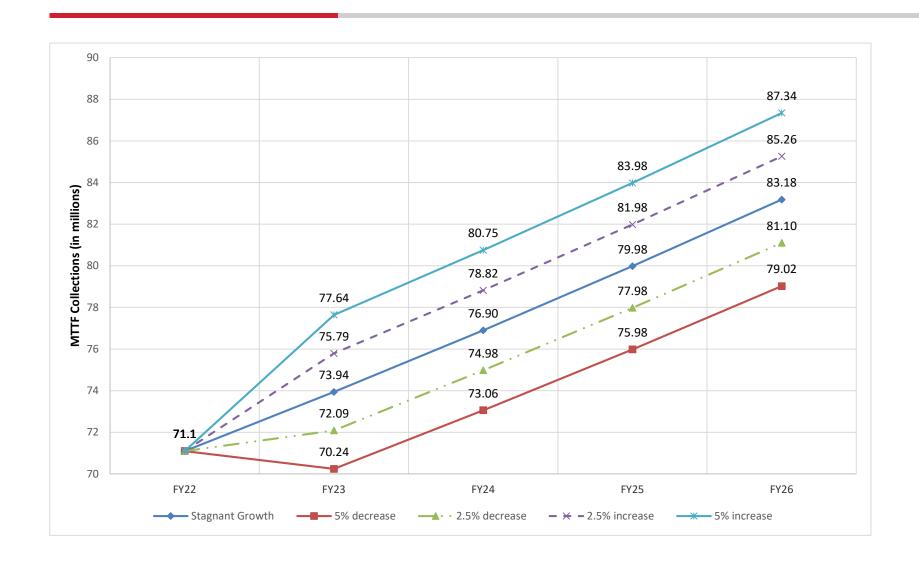
MTTF COLLECTIONS & CLOSING BALANCE

STARTED USING COVID FUNDS WITH 100% FEDERAL MATCH, CAPITAL PROJECT DELAYS





MTTF PROJECTIONS - PLUS OR MINUS





BUDGETING WHEN COVID FUNDS RUNOUT

Budget By Object Class	FY22	FY23	FY23	FY24	FY25	Percentage
When COVID runs out	Actual	Budget	Estimate	Budget	COVID Funds	of Revenue &
					Run Out	Expenses
Beginning MTTF Balance	\$27,844,858	\$40,661,948	\$46,436,662	\$46,436,662	\$46,436,662	
Revenues:						
Farebox	\$5,252,949	\$5,305,786	\$5,705,790	\$5,819,906	\$5,907,205	5.10%
Special Fares	\$1,553,207	\$1,535,891	\$1,535,890	\$1,535,890	\$1,558,928	1.35%
Charter	\$0	\$0	\$0	\$0	\$0	0.00%
Advertising	\$644,167	\$650,000	\$650,000	\$650,000	\$650,000	0.56%
Other Agency Revenues	\$205,548	\$213,300	\$363,300	\$363,300	\$374,199	0.32%
Total Recoveries-Insurance	\$206,697	\$50,000	\$80,000	\$50,000	\$50,000	0.04%
MTTF Collections	\$71,103,336	\$67,612,995	\$67,612,995	\$69,641,385	\$71,291,886	81.28%
MTTF Interest	\$59,893	\$5,040	\$890,000	\$550,000	\$5,000	
State Government Funds	\$3,988,108	\$1,276,642	\$1,276,642	\$1,276,642	\$1,276,642	1.10%
Federal Reimb. Funds-Access to Jobs	\$263,637	\$384,500	\$454,060	\$408,594	\$384,500	15.42%
MTTF Principal	(\$18,591,804)	\$0	\$0	\$0	\$22,775,714	
Total Revenues	\$64,685,738	\$77,034,155	\$78,568,677	\$80,295,717	\$104,274,074	
Expenses:						
Direct Labor	\$30,701,505	\$31,366,902	\$33,876,433	\$33,240,842	\$34,570,476	29.87%
Fringe Benefits:						
Vac/Hol/Sick/Bday	\$4,156,887	\$5,112,195	\$5,149,320	\$5,664,910	\$5,891,506	
Health/Welfare/Pension	\$24,731,909	\$26,397,927	\$26,987,840	\$25,047,219	\$26,049,108	27.60%
Services	\$5,705,776	\$6,713,100	\$6,360,240	\$7,737,546	\$8,511,301	7.35%
Material Supplies	\$6,370,931	\$7,440,936	\$7,133,580	\$9,035,040	\$9,866,306	8.52%
Utilities	\$1,035,703	\$1,035,600	\$1,119,000	\$1,205,000	\$1,253,200	1.08%
Casualty Liability	\$2,928,897	\$3,413,070	\$3,495,720	\$3,827,100	\$3,903,642	3.37%
Purchased Transportation	\$13,264,507	\$20,541,764	\$17,552,766	\$23,507,410	\$24,682,781	21.33%
Interest Expense	\$7,858	\$2,660	\$2,660	\$0	\$0	
Other Expense	\$467,683	\$921,770	\$815,320	\$961,020	\$1,009,071	0.87%
Total Operating Expense	\$89,371,657	\$102,945,924	\$102,492,879	\$110,226,087	\$115,737,391	
Capital Eligible Expense Reimbursement	(\$5,988,819)	(\$8,433,400)	(\$4,107,192)	(\$7,456,494)	(\$10,000,000)	
CARES Act Funding	(\$11,087,177)	\$0	\$0	\$0	\$0	
CRRSAA Funding	(\$9,315,786)	(\$4,896,014)	(\$12,058,902)	\$0	\$0	
ARP	\$0	(\$20,504,079)	(\$10,781,182)	(\$30,048,877)	(\$7,463,317)	
Subtotal	(\$26,391,782)	(\$33,833,493)	(\$26,947,276)	(\$37,505,371)	(\$17,463,317)	
NET OPERATING EXPENSE	\$62,979,875	\$69,112,431	\$75,545,603	\$72,720,716	\$98,274,074	
MTTF Capital Share	\$1,705,863	\$7,921,724	\$3,023,074	\$7,575,001	\$6,000,000	
Total Operating/Capital	\$64,685,738	\$77,034,155	\$78,568,677	\$80,295,717	\$104,274,074	
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NO USE OF FEDERAL FORMULA FUNDS AND COVID FUNDS RUN OUT

Budget By Object Class No Use of Federal Funds & COVID runs out	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 No Federal Funds	FY25 No Federal Funds	Percentage of Revenue & Expenses
Beginning MTTF Balance	\$27,844,858	\$40,661,948	\$46,436,662	\$46,436,662	\$39,080,168	Expenses
Revenues:						
Farebox	\$5,252,949	\$5,305,786	\$5,705,790	\$5,819,906	\$5,907,205	5.109
Special Fares	\$1,553,207	\$1,535,891	\$1,535,890	\$1,535,890	\$1,551,249	1.349
Charter	\$0	\$0	\$0	\$0	\$0	0.009
Advertising	\$644,167	\$650,000	\$650,000	\$650,000	_ \$650,000	0.569
Other Agency Revenues	\$205,548	\$213,300	\$363,300	\$363,300	\$381,465	0.339
Total Recoveries-Insurance	\$206,697	\$50,000	\$80,000	\$50,000	\$50,000	0.049
MTTF Collections	\$71,103,336	\$67,612,995	\$67,612,995	\$69,641,385	\$71,382,420	91.289
MTTF Interest	\$59,893	\$5,040	\$890,000	\$550,000	\$5,000	
State Government Funds	\$3,988,108	\$1,276,642	\$1,276,642	\$1,276,642	\$1,276,642	1.109
Federal Reimb. Funds-Access to Jobs	\$263,637	\$384,500	\$454,060	\$408,594	\$384,500	6.789
MTTF Principal	(\$18,591,804)	\$0	\$0	\$7,356,494	\$34,260,594	
Total Revenues	\$64,685,738	\$77,034,155	\$78,568,677	\$87,652,211	\$115,849,075	
Expenses:						
Direct Labor	\$30,701,505	\$31,366,902	\$33,876,433	\$33,240,842	\$34,570,476	29.879
Fringe Benefits:						
Vac/Hol/Sick/Bday	\$4,156,887	\$5,112,195	\$5,149,320	\$5,664,910	\$5,891,506	
Health/Welfare/Pension	\$24,731,909	\$26,397,927	\$26,987,840	\$25,047,219	\$26,049,108	27.60°
Services	\$5,705,776	\$6,713,100	\$6,360,240	\$7,737,546	\$8,511,301	7.359
Material Supplies	\$6,370,931	\$7,440,936	\$7,133,580	\$9,035,040	\$9,866,306	8.529
Utilities	\$1,035,703	\$1,035,600	\$1,119,000	\$1,205,000	\$1,253,200	1.089
Casualty Liability	\$2,928,897	\$3,413,070	\$3,495,720	\$3,827,100	\$3,903,642	3.379
Purchased Transportation	\$13,264,507	\$20,541,764	\$17,552,766	\$23,507,410	\$24,682,781	21.339
Interest Expense	\$7,858	\$2,660	\$2,660	\$0	\$0	
Other Expense	\$467,683	\$921,770	\$815,320	\$961,020	\$1,009,071	0.879
Total Operating Expense	\$89,371,657	\$102,945,924	\$102,492,879	\$110,226,087	\$115,737,391	
Capital Eligible Expense Reimbursement	(\$5,988,819)	(\$8,433,400)	(\$4,107,192)	\$0	\$0	
CARES Act Funding	(\$11,087,177)	\$0	\$0	\$0	\$0	
CRRSAA Funding	(\$9,315,786)	(\$4,896,014)	(\$12,058,902)	\$0	\$0	
ARP	\$0	(\$20,504,079)	(\$10,781,182)	(\$30,148,877)	(\$7,463,317)	
Subtotal	(\$26,391,782)	(\$33,833,493)	(\$26,947,276)	(\$30,148,877)	(\$7,463,317)	
NET OPERATING EXPENSE	\$62,979,875	\$69,112,431	\$75,545,603	\$80,077,210	\$108,274,074	
MTTF Capital Share	\$1,705,863	\$7,921,724	\$3,023,074	\$7,575,001	\$7,575,001	
Total Operating/Capital	\$64,685,738	\$77,034,155	\$78,568,677	\$87,652,211	\$115,849,075	
Ending MTTF Balance	\$46,436,662	\$40,661,948	\$46,436,662	\$39,080,168	\$4,819,574	



FORECASTING OUT & CAPPING FEDERAL FORMULA FUNDS AND LOCAL MTTF SHARE

		FY17		FY18		FY19		FY20		FY21		FY22		Estimate FY23		Estimate FY24		Estimate FY25		Estimate FY26		Estimate FY27						
MTTF Beginning	\$	12,886,494	\$	12,019,629	\$	14,837,470	\$	14,205,466	\$	14,038,469	\$	27,844,858	\$	46,436,662	\$	46,436,662	\$	46,436,662	\$	23,662,741								
Revenues	\$	69,659,352	\$	71,646,895	\$	72,448,414	\$	69,676,789	\$	73,263,081	\$	83,277,542	\$	78,568,677	\$	80,295,717	\$	81,500,153	\$	82,722,655	\$	83,963,495	\$ \$,305,928	Average		
Expenses Capital Expense	\$ \$	79,872,140 4,669,847	\$ \$	83,888,216 5,463,305	\$ \$	89,280,289 5,346,615	\$ \$	88,787,516 3,554,041	\$ \$	87,983,988 859,439	\$ \$	89,371,657 1,705,863	\$ \$	102,492,879 3,023,074	\$	110,226,087 7,575,001	\$ \$	115,737,391 6,000,000	\$	122,681,634 6,000,000	\$ \$	130,042,532 6,000,000	\$ \$,305,928 507,410)		es including Cap sed Transportatio	
Subtotal	\$	84,541,987	\$	89,351,521	\$	94,626,904	\$	92,341,557	\$	88,843,427	\$	91,077,520	\$	105,515,953	\$	117,801,088	\$	121,737,391	\$	128,681,634	\$	136,042,532	\$	62	,798,518		523,321 hours of	fservice
Gap before MTTF applied	\$	(14,882,635)	\$	(17,704,626)	\$	(22,178,490)	\$	(22,664,768)	\$	(15,580,346)	\$	(7,799,978)	\$	(26,947,276)	\$	(37,505,371)	\$	(40,237,238)	\$	(45,958,979)	\$	(52,079,037)						
Federal Formula CARES Funding	\$ \$	14,015,770	\$ \$	20,522,467	\$ \$	21,546,486	\$	18,156,620 4.341,151	\$ \$	2,539,055 26.847.680	\$	5,988,819 11,087,177	\$ \$	4,107,192	\$ \$	7,456,494	\$	10,000,000	\$ \$	10,000,000			\$. 42	,276,008	Totals		
CRRSAA Funding ARP Funding	\$	-	\$	-	\$	-	\$	-	\$	-	\$	9,315,786		,,		30,048,877	\$	- 7,463,317	\$	-			\$	21	,374,688	Totals Totals		
MTTF Principal Needed +/- Subtotal	\$	866,865	\$ \$	(2,817,841)	\$ \$	632,004	\$	166,997	\$ \$	(13,806,389)	_	(18,591,804)	_			-	\$	22,773,921	\$	23,662,741 (12,296,238)	•	(F2.070.027)	-		,200,0.0	Totalo		
	ą ^	-	·	-			·		•			-	•			-				,		, , ,						
Ending MTTF Balance	\$	12,019,629	\$	14,837,470	\$	14,205,466	\$	14,038,469	\$	27,844,858	\$	46,436,662	\$	46,436,662	\$	46,436,662	\$	23,662,741	\$	(12,296,238)	\$	-						
Required 2 month's of expenses Over/(Short)			\$ \$	(13,981,369) 856,101	\$ \$	(14,880,048) (674,582)		(14,797,919) (759,450)		(14,663,998) 13,180,860	\$	(14,895,276) 31,541,386		(17,082,147) 29,354,515	\$ \$	(18,371,015) 28,065,647	\$	(19,289,565) 4,373,176		(20,446,939) (45,039,415)]							



FORECASTING OUT - INCREASING REVENUES, WHILE DECREASING EXPENSES

Grow Revenues & Decrease	Ехре	nses FY17		FY18		FY19		FY20		FY21		FY22		Estimate FY23		Estimate FY24		Estimate FY25		Estimate FY26	Estimate FY27	
MTTF Beginning	\$	12,886,494	\$	12,019,629	\$	14,837,470	\$	14,205,466	\$	14,038,469	\$	27,844,858	\$	46,436,662	\$	46,436,662	\$	46,436,662	\$	44,399,034	\$ 35,375,116	
Revenues	\$	69,659,352	\$	71,646,895	\$	72,448,414	\$	69,676,789	\$	73,263,081	\$	83,277,542	\$	78,568,677	\$	80,295,717	\$	82,704,589	\$	85,185,727	\$ 90,296,871	
Expenses Capital Expense Subtotal	\$ \$	79,872,140 4,669,847 84,541,987	\$	83,888,216 5,463,305 89,351,521	\$ \$	89,280,289 5,346,615 94,626,904	-	88,787,516 3,554,041 92,341,557	\$	87,983,988 859,439 88,843,427	\$ \$	1,705,863	\$	3,023,074	\$	7,575,001	\$	6,000,000	\$	6,000,000	\$ 106,298,031 6,000,000 112,298,031	Hold or ask for match
Gap before MTTF applied	\$	(14,882,635)	\$	(17,704,626)	\$	(22,178,490)	\$	(22,664,768)	\$	(15,580,346)	\$	(7,799,978)	\$	(26,947,276)	\$	(37,505,371)	\$	(23,500,945)	\$	(23,023,918)	\$ (22,001,160)	
Federal Formula	\$	14,015,770	\$	20,522,467	\$	21,546,486	-	18,156,620		2,539,055		5,988,819	-	4,107,192	- 1	7,456,494	\$	14,000,000	\$	14,000,000	\$ 14,000,000	Need to work toward reducing
CARES Funding CRRSAA Funding ARP Funding	\$ \$	-	\$ \$	-	\$ \$	-	\$ \$ ¢	4,341,151 ; - ;	\$	26,847,680	\$ \$	11,087,177 9,315,786		12,058,902 10,781,182	\$	30,048,877	\$ \$	- - 7,463,317	\$	-		
MTTF Principal Needed +/-	\$	866,865	\$	(2,817,841)	-	632,004	\$	166,997	Ψ	(13,806,389)	\$	(18,591,804)	\$	10,701,102		-	- 1	2,037,628		9,023,918	\$ 8,001,160	Need to work toward putting a reserve
Subtotal	\$	-	\$	-	\$	-	\$	- ;	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	amount back into MTTF like \$2m per year
Ending MTTF Balance	\$	12,019,629	\$	14,837,470	\$	14,205,466	\$	14,038,469	\$	27,844,858	\$	46,436,662	\$	46,436,662	\$	46,436,662	\$	44,399,034	\$	35,375,116	\$ 27,373,956	
Required 2 month's of expense	s		\$	(13,981,369)	\$	(14,880,048)	\$	(14,797,919)	\$	(14,663,998)	\$	(14,895,276)	\$	(17,082,147)	\$	(18,371,015)	\$	(16,700,922)	\$	(17,034,941)	\$ (17,716,339)	
Over/(Short)			\$	856,101	\$	(674,582)	\$	(759,450)	\$	13,180,860	\$	31,541,386	\$	29,354,515	\$	28,065,647	\$	27,698,112	\$	18,340,175	\$ 9,657,617	
																	*in	c 3% reduce 1	0%	•		

*inc 3% reduce 10%

*inc 3%, inc 2%

*inc 6%, inc 4%



CAPITAL BUDGET

FY 2024

- Fleet replacement
- Technology upgrades
- Facility projects

Projects That Use Formula Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
Purchase Eleven (11) Clean Diesel Buses*	8,003,000	6,402,400	1,600,600	0	0
Bus Components	239,548	191,638	47,910	0	0
Architectural & Engineering Services	317,428	253,942	63,486	0	0
Infotech Systems*	3,945,516	3,156,413	789,103	0	0
Security Improvements*	1,612,897	1,290,318	322,579	0	0
Support Vehicles*	210,000	168,000	42,000	0	0
Facility Renovation Projects*	1,827,200	1,461,760	365,440	0	0
Bus Line Inspection	9,000	7,200	1,800	0	0
Sub-total Sub-total	16,164,589	12,931,671	3,232,918	0	0
Projects That Use Other (5339 & Flex) Formula Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
Purchase Thirteen (13) ADA Paratransit Vans	740,945	592.756	148,189	0	0
Purchase Eight (8) Battery Electric Buses - Partial*	1,980,000	1,584,000	396.000	0	0
Architectural & Engineering Services	36,797	29,438	7,359	0	0
Shop Equipment - Bus Lift Replacement*	430,526	344,421	86,105	0	0
Infotech Systems*	1,105,519	884,416	221,103	0	0
Mobile Ticketing (5339)	221,723	177,378	44,345	0	0
Office Equipment	44,833	35,866	8,967	0	0
Facility Renovation Projects*	2,850,059	2,280,047	570,012	0	0
Transit Enhancements	449,025	359,220	17,961	0	71,844
Sub-total	7,859,427	6,287,542	1,500,041	0	71,844
Projects That Use Discretionary Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
Purchase Eight (8) Battery Electric Buses - Partial*	5,786,358	4,629,086	1,157,272	0	0
Architectural & Engineering Services	40,113	32,090	8,023	0	0
Photovoltaic Power Projects	107,761	86,209	21,552	0	0
Bus Charging Infrastructure*	554,336	498,902	55,434	0	0
Project Management	195,500	156,400	39,100	0	0
Operations Planning	1,493,429	1,194,743	298,686	0	0
Sub-total	8,177,497	6,597,430	1,580,067	0	0
SUB-TOTAL - All Capital Projects	32,201,513	25,816,643	6,313,026	0	71,844
Capital Eligible Expense Reimbursements					
Projects That Use Formula Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
Non-Fixed Route ADA Paratransit	2,500,000	2,000,000	500,000	0	0
ADA Paratransit Work Trips	408,594	408,594	0	0	0
Capital Cost of Contracting (Fixed Route)	46,875	37,500	9,375	0	0
Capital Maintenance	5,000,000	4,000,000	500,000	500,000	0
Sub-total 5307 Formula Contributions	7,955,469	6,446,094	1,009,375	500,000	0
Projects That Use CARES & CRRSA Act Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
ARP Act Emergency Operations	26,725,492	26,725,492	0	SIAIE 0	0
Sub-total CARES Act Contributions	26,725,492	26,725,492	0	0	0
	20,720,702	20,720,102	·	ū	·
Projects That Use CMAQ Funds	TOTAL	FEDERAL	MTTF	STATE	OTHER
Outer Loop Service	463,000	370,400	92,600	0	0
Cross River Connector Service	800,000	640,000	160,000	0	0
Sub-total CMAQ	1,263,000	1,010,400	252,600	0	0
SUB-TOTAL - All Contributions to Operations	35,943,961	34,181,986	1,261,975	500,000	0
TOTAL	68,145,474	59,998,629	7,575,001	500,000	71,844
'Prioritized TAM Plan Projects					

'Prioritized TAM Plan Projects



OPTIONS FOR MOVING TOWARD CLOSING THE GAP

- Reduce expenses per year by X%
- Negotiate contracts
- Seek discretionary/competitive grants
- Pursue private dollars, donations, sponsorships
- Increase State, Non-Federal funds
- Increase local dollars through a tax referendum





STEPS TO INCREASE THE 1974 MTTF THROUGH TAX REFERENDUM

- To increase the 1/5th of 1% of the local Occupational License Fee i.e. the MTTF
- TARC Board would adopt a Resolution
- Send to Louisville Metro Council to place on the ballot
- Asking the Council for:
 - an increase in the occupational license fee of up to 1%,
 - a sales tax not to exceed one-half of one percent (0.5%) of gross receipts, or
 - ad valorem taxes of up to \$10 per \$100 on all taxable property
- Louisville Metro Council would decide whether to approve a measure as set out above and place on a ballot
- Voters of Jefferson County vote on whether to support the ballot measure





POSITIVES AND STEPS MOVING FORWARD

- TARC Now! Strategic plan and success outcomes
- TARC Tomorrow projects and initiatives
- Broadway All the Way project
- On Board ITS
- Mobile Ticketing
- Rider and community surveys











Financial Sustainability & Funding Growth



Collaboration





THANK YOU